

## Doc40855529 - OSUMC RFP Master Plan - Near East

On this page you create the information that participants will read and respond to during events. Add different types of content to recreate the traditional sourcing documents used to collect information or to design an online auction.

An outline has been pre-created to guide you in structuring the content. You can edit this sample outline just as you can any other content. To fill out the sample outline, edit the **Introduction** section to add text to its description.

Add questions to solicit non-pricing information from participants. Add Lots and Line Items to solicit pricing information.

Drag-and-drop or select **Edit**, Copy & Paste to organize the content so that it is easy to read and understand.

| All Content [filter]   | Display: Edit Item (Actions) |
|--|------------------------------|
| <input type="checkbox"/> Name  |                              |
| <input type="checkbox"/> <b>1 Bid Inquiry Contact Information</b>  |                              |
| <p><b>1.1</b> Purchasing Contact: For the Bid Inquiry process, the primary point of contact for The Ohio State University Medical Center will be:</p> <p>Contact Name: <b>Karen Sherrill, C.P.M, CPIM</b><br/> <b>Senior Commodity Manager</b><br/>           Email: <a href="mailto:Karen.Sherrill@osumc.edu">Karen.Sherrill@osumc.edu</a><br/>           Phone: <b>614-293-7408</b></p> <p><input type="checkbox"/> All communication regarding this process must be conducted (primarily) by clicking on the "Compose Message" button at the bottom of the Content Tab or by clicking on "Event Messages" on the left hand side of the screen and then clicking on "Compose Message" button; or via email to <b>Karen Sherrill</b>.</p> <p>Any bidder that initially contacts other The Ohio State University and The Ohio State University Medical Center personnel directly, in writing, or by telephone, without previous notification and approval will be disqualified from consideration. Bidders currently doing business with The Ohio State University and The Ohio State University Medical Center must limit their contact to those necessary to support existing operations. Thank you in advance for your cooperation with this request.</p> |                              |
| <input type="checkbox"/> <b>2 Ariba Technical Support</b>  |                              |
| <p><b>2.1</b> For any technical support for prospective suppliers that may need technical assistance with logging onto the system, submitting or revising their response(s) calls should be made to toll-free <b>1-866-218-2155</b>, 8:00PM Sunday - 8:00PM Friday Eastern Standard Time or contact Ariba Support via <b>Webform</b> by following these steps:</p> <p><input type="checkbox"/> 1. Log into the site<br/>           2. Click "Help" &gt; "Support" on the top right corner<br/>           3. Click "Contact Ariba Customer Support via Webform" in the Ariba Customer Support section</p> <p>Europe: 44-20-7187-4144<br/>           Asia: 65-6311-4745</p>  |                              |
| <input type="checkbox"/> <b>2.2 Information for Supplier Training:</b> Suppliers can access the Ariba QuickSource training guides by clicking the Help link in the upper right corner of the screen. There are three training guides available for suppliers to review.  |                              |
| <input type="checkbox"/> <b>3 Bid Inquiry Description</b>  |                              |
| <input type="checkbox"/> <b>3.1</b> The purpose of this Bid Inquiry is to provide your company with the opportunity to respond to qualitative questions and describe your capabilities in providing <b>Master Plan Consultant Services (Blueprint for Community Investment)</b> that your company provides.  |                              |
| <input type="checkbox"/> <b>4 Bid Inquiry Schedule of Events</b>   |                              |
| <input type="checkbox"/> <b>4.1</b> Bid Inquiry Document Issue - <b>Tuesday, November 15, 2011</b>   |                              |
| <input type="checkbox"/> <b>4.2</b> The Message Board is available for Suppliers to post questions <b>Tuesday November 15, 2011</b> through <b>Monday, November 28, 2011</b> .   |                              |
| <input type="checkbox"/> <b>4.3</b> Final answers to suppliers' questions will be posted to Message Board on <b>Wednesday, November 30, 2011</b> .   |                              |

**4.4 Bid Inquiry Response Due (Online): Thursday, December 15, 2011 at 3:00PM Eastern.**


**4.5 ADDED Bid Inquire Response Due (12 printed copies and 1 PDF mailed to address noted is section 19.2) - Monday, December 19, 2011 @ 4:00PM Eastern Time.**

**4.6 Short List Released - Friday, January 13, 2012**

**4.7 Presentations from Short List - Week of January 30th, 2012**

**4.8 Anticipated Award - February, 2012**

**5 Definitions**

**5.1 Definitions:** Whenever used in Contract Documents or in related Documents, the terms or pronouns used in place of them, shall be defined as attached. Please find attached our Definitions.  [References](#)

**6 How To Submit Questions**

**6.1 How to Submit Questions:** Prospective suppliers will have the opportunity to ask questions regarding this Bid Inquiry by posting questions to the online Message Board included in this Bid Inquiry. Suppliers can post their questions by clicking on the "Compose Message" button at the bottom of the Content tab or by clicking on "Event Messages" on the left-hand side of the screen and then clicking on the "Compose Message" button. Only questions submitted via the Message Board will be answered. All Message Board submissions will be shared with all Bid Inquiry participants. Do not include your name or the name of your company in your question.

**7 Standard Bid Instructions**

**7.1 Standard Bid Instructions and Information:** Bidders are cautioned to read this entire document carefully and to prepare and submit their responses providing all requested information in accordance with the terms and conditions set forth herein (*see attached reference document below*).

Proprietary Information: All evaluation criteria for bids is non-proprietary and subject to public disclosure after contract award. All bids, except for items reasonably identified by the bidder as trade secrets or proprietary information, are subject to public disclosure under Ohio Revised Code Section 149.43. Bidder shall be solely responsible for protecting its own trade secret or proprietary information, including obtaining legal protection to prevent disclosure by the The Ohio State University Medical Center of any and all information Bidder believes to be a trade secret, and will be responsible for all costs associated with protecting this information from disclosure. The Ohio State University Medical Center shall keep one (1) copy of the bid in accordance with its records retention schedule. Respondents may not mark their entire response confidential.

**\* Per the Ohio Uniform Trade Secrets Act,** a trade secret is defined as: "any information, including any business information or plans, financial information, or listing of names \* \* \* that satisfies both of the following: (1) It derives independent economic value, actual or potential, from not being generally known to, and not being readily ascertainable by proper means by other persons who can obtain economic value from its disclosure or use; and (2) It is the subject of efforts that are reasonable under the circumstances to maintain its secrecy."

**Cost of Response to Bid Inquiry:** The bidder by submitting its proposal, agrees that any cost incurred by responding to this Bid Inquiry, or in support of activities associated with this request, shall be borne solely by the bidder and may not be billed to The Ohio State University Medical Center. The Ohio State University Medical Center will not incur any obligation or liability whatsoever to anyone by reason of issuance of the Bid Inquiry.

**Quotation Submittal:** Participants must use the online sourcing tool to respond to this Bid Inquiry. The Bid Inquiry will not be mailed to your company. Bid Inquiry responses submitted via e-mail, fax or mail will not be accepted.

**Award:** A **Single** source award is anticipated. However, The Ohio State University Medical Center also reserves the right to issue a multiple source award. Unless the bidder states otherwise, the buyer reserves the right to award by items, groups of items, or as a whole, whichever is deemed most advantageous to The Ohio State University Medical Center. Award shall be made to the most responsive and responsible bidder whose proposal is determined to be the best overall value to The Ohio State University Medical Center taking into consideration all of the evaluation factors set forth in the solicitation. Price, although a primary consideration, will not be the sole determining factor.

**Pricing:** ALL PRICES MUST BE FIRM and in compliance with bid specifications. Please review your bid

carefully, since it may not be corrected after the bid closing date. Any agreement or purchase order resulting from this inquiry shall require the successful bidder to adhere to all specified conditions. Failure by the bidder to meet delivery schedules: to deliver within a reasonable time, as interpreted solely by the buyer; to make replacement of rejected articles; or any other failure to perform in accordance with the terms and conditions of the inquiry and resultant agreement shall allow the buyer, at its sole discretion, to rescind or cancel the agreement and purchase in the open market articles or services of comparable grade to replace those rejected or not delivered. Bidder agrees to reimburse The Ohio State University Medical Center for any expense incurred in excess of the original contract price on all such purchases.

Bid needs to include all costs, excluding taxes. There should be no hidden costs.

No bids will be accepted after the specified closing date and time.

Your company's response to this Bid Inquiry may either qualify or disqualify you from further participation, so please review each of your answers carefully before submittal.

In any subsequent competitive bidding event, your responses to these specifications and other factors in addition to price will be considered. Balanced and thoughtful responses are necessary as only responsive and responsible bids will be considered; lowest price alone will not ensure selection.

**I agree on behalf of my company without exception to all the Standard Bid Instructions stated above.**



References

Answer

Unspecified

## 8 Bid Inquiry Terms and Conditions

### 8.1 Projected Term Dates: 2/1/2012 -12/31/2012

Renewal Options: This agreement may be extended for one (1) additional one (1)-year terms upon mutual agreement.

Price Protection Period: No less than **120** days from proposal submittal.

Rejection of Bid: The Ohio State University reserves the right to accept or reject any and all proposals. All answers supplied to questions asked in this BID INQUIRY are subject to verification. Misleading and inaccurate answers will be grounds for disqualification at any stage in the evaluation and procurement process. The Ohio State University reserves the right, without notification, to reject any bid response The Ohio State University deems as incomplete and/or not responsive to the specifications.

The Ohio State University Medical Center reserves the right to request clarification from any Bidder on any or all aspects of its proposal.

The Ohio State University Medical Center reserves the right to cancel and or reissue this Bid Inquiry at any time for any reason.

The original and copies of any and all responses and follow-up material submitted by participant with respect to the Bid Inquiry may be retained by The Ohio State University Medical Center at the conclusion of the Bid Inquiry process.

The Ohio State University Medical Center reserves the right to invite some, all, or none of the Bidders for interviews and further discussion. Your company's response to this Bid Inquiry may either qualify or disqualify you from further participation, so please review each of your answers carefully before submittal.

Provisions: If any provisions in a resultant agreement are held to be invalid, void, or unenforceable, the remaining provisions shall continue in full force and effect without being impaired or invalidated in any way.

Ethical Conduct: It is expected that once a purchase order or contract is issued, vendors not receiving an award will not undertake any actions that might interfere with, or be detrimental to, the contractual obligations of The Ohio State University Medical Center. The Ohio State University Medical Center reserves the right to take any and all actions deemed appropriate in response to unethical conduct by a vendor. Such actions include, but are not limited to, establishing guidelines for visits by a vendor.

Apart from a contact required for any on-going business as The Ohio State University Medical Center, vendors are specifically prohibited from contacting any individual at, or associated with the Ohio State University Medical Center, Columbus Metropolitan Housing Authority and City of Columbus regarding this Bid Inquiry. Vendor communication shall be limited to the Purchasing Department contact named above. **A vendor's failure to adhere to this prohibition may, at the Ohio State University Medical Center's**

**sole discretion, disqualify the vendor's Proposal.**

Cancellation for Lack of Funding: A resultant agreement may be canceled without any further obligation on the part of The Ohio State University Medical Center in the event that sufficient appropriated funding is unavailable to assure full performance of its terms. The vendor shall be notified in writing of such non-appropriation as the earliest opportunity.


**I agree on behalf of my company without exception to all the Bid Inquiry Instructions stated above.**

Answer Unspecified

**9 General Agreements**

**9.1 Purchase Order Terms and Conditions:** All orders issued in regards to this Bid Inquiry are subject to The Ohio State University Medical Center Purchase Order Terms and Conditions. Please find attached our Purchase Order Terms and Conditions.



Please indicate your company agrees to be bound by The Ohio State University Medical Center Purchase Order terms and conditions.  References

Answer Unspecified

**9.2 Indemnification and Attorney's Fees:** Ohio Constitution Article VIII, 3 prohibits the state from incurring any debt, which is not expressly authorized by the Ohio Constitution. Ohio Constitution Article II, 22 requires that there be an appropriation by the General Assembly before money may be withdrawn from the state treasury, and reserves for each biennial General Assembly the power to make appropriations for that two-year period. The Ohio Supreme Court has held that if a state agency incurs a liability, direct or contingent, in the absence of an expressed appropriation to pay such liability, debt is created. (State v. Medbery, 7 Ohio State 522 [1857].) Any such debt is impermissible unless it is expressly permitted by the Constitution.



As an instrumentality of the State of Ohio, The Ohio State University Medical Center is subject to these constitutional limitations. The Ohio State University Medical Center is also bound by Ohio Revised Code 131.33, which provides in pertinent part: No state agency shall incur obligation, which exceeds the agency's current appropriation authority. Taken together, the language of these provisions prohibits the Ohio State University Medical Center from agreeing to indemnification clauses. Future payment of attorney's fees violates these provisions as well.

Please indicate your company acknowledges and understands that The Ohio State University Medical Center is prohibited from agreeing to any indemnification clauses or future payment of attorney's fees.

Answer Unspecified

**9.3 Choice of Law:** The Ohio State University Medical Center is similarly prohibited from agreeing to contract provisions, which specify that law, other than Ohio law, shall govern the contract. As a state instrumentality, The Ohio State University Medical Center is only amenable to suits for money damages in the Ohio Court of Claims. Therefore, since the Court of Claims has exclusive original jurisdiction, The Ohio State University Medical Center may only agree to a contract provision specifying Ohio law.




Please indicate your company agrees the laws of the State of Ohio shall govern all contracts in regards to this Bid Inquiry.

Answer Unspecified

**9.4 Vendor Interaction Policy:** Effective July 1, 2009, The Ohio State University Medical Center implemented a new Vendor Interaction Policy. This policy will guide the interactions that all Medical Center faculty, staff and students have with vendor corporations and their representatives by providing acceptable business practices and ethical principles to guide those relationships. Please find attached a copy of our Vendor Interaction Policy.














Please indicate your company agrees to be bound by the terms and conditions of the Vendor Interaction Policy.  References

Answer Unspecified

**9.5 Vendor Data Security and Confidentiality Agreement:** The Ohio State University Medical Center has data contained within its various Systems. This data includes, but is not limited to, patient demographics, patient medical information, patient medical insurance and third party payor information, and The Ohio State University Medical Center financial information. The Ohio State University Medical Center is willing to allow vendors access to such information, subject to the attached conditions.



|  |   |
|--|---|
| Please indicate your company agrees to be bound by the conditions of the Vendor Data Security and Confidentiality Agreement.  References                                      |   |
| Answer   | Unspecified   |
| <input type="checkbox"/>   | <b>9.6 Master Plan Consultant Agreement (Blueprint for Community Investment):</b> Our intention is to enter into a Master Plan Consultant Agreement (Blueprint for Community Investment) with the awarded supplier(s) with agreed-upon pricing. Please find attached a copy of our Master Plan Consultant Agreement (Blueprint for Community Investment) for these services.  |
| Please indicate your company agrees to be bound by the terms and conditions of Master Plan Consultant Agreement (Blueprint for Community Investment) as written.  References |   |
| Answer   | Unspecified   |
| <input type="checkbox"/>   | <b>9.7</b> To communicate Agreement modifications for consideration, modify the above attached Agreement, utilizing "Track Changes" to document modifications for consideration and upload modified version here.  References   |
| Answer   | Attach a file   |
| <input type="checkbox"/>   | <b>9.8 <u>The Policies of The Ohio State University Medical Center:</u></b> When on site at the Ohio State University Medical Center suppliers are required to follow the same policies as The Ohio State University Medical Center employees. Please find attached a copy of the Policies of The Ohio State University Medical Center. Please indicate your company agrees to be bound by the terms and conditions of the Policies of The Ohio State University Medical Center.  References |
| Answer   | Unspecified   |
| <input type="checkbox"/>   | <b>9.9 <u>Sexual Harassment Definitions:</u></b> <u>Sexual harassment is any unwelcome sexual advance, request for sexual favor, reference to gender or sexual orientation, or other physical or verbal conduct of a sexual nature. Please find attached our Sexual Harassment definitions.</u>   |
| <u>Please indicate your company understands the attached Sexual Harassment Definitions.</u>  References   |   |
| Answer   | Unspecified   |
| <input type="checkbox"/>   | <b>9.10 <u>Weapons Policy:</u></b> Ohio law and long-standing university policies prohibit the possession, use or storage of firearms or other dangerous weapons anywhere on The Ohio State University Medical Center premises. Please find attached our Weapons Policy.   |
| Please indicate your company agrees to be bound by the terms and conditions of the Weapons Policy.  References  |   |
| Answer   | Unspecified   |
| <input type="checkbox"/>   | <b>9.11 <u>Travel Policy:</u></b> Supplier travel associated with the award if this Bid Inquiry is to be in accordance The Ohio State University Medical Center Travel Policy. Please find attached a copy our Travel Policy.   |
| Please indicate your company agrees to be bound by The Ohio State University Medical Center's Travel Policy.  References  |   |
| Answer   | Unspecified   |
| <input type="checkbox"/>   | <b>10 Bid Inquiry Response and Submission Instruction</b>   |
| <input type="checkbox"/>   | <b>10.1</b> All attachments that require a response should be downloaded and saved to your PC with your company name as prefix to the current file name prior to completing the attachment. Complete the attachments and upload them with your response.  |
| <input type="checkbox"/>   | <b>11 Forms</b>   |
| <input type="checkbox"/>   | <b>11.1 <u>OSU Certification Form:</u></b> Please find attached the OSU Certification form. Please upload your company's signed OSU Certification Form here  References  |
| Answer   | Attach a file   |
| <input type="checkbox"/>   | <b>11.2 <u>DMA Form:</u></b> Please find attached the DMA Form.  References <span style="float: right;">Attach a file</span>   |
| Please upload your company's signed DMA Form here.   |   |

**12 Introduction and Background**

**12.1 Overview:** Partners Achieving Community Transformation (PACT) is a partnership between the city of Columbus, The Ohio State University/OSU Medical Center, the Columbus Metropolitan Housing Authority, and Near East Side stakeholders. Its focus is the Near East neighborhood, an 800-acre urban neighborhood east of Downtown that has served as the major historic African-American community in Columbus. The PACT mission is to create a “healthy, financially and environmentally sustainable community where residents have access to safe and affordable housing, quality health care and education, and employment opportunities.”

PACT seeks professional consulting services to undertake a Master Plan for the Near East neighborhood (to be referred to as a Blueprint for Community Investment). The intent of this planning process is to build upon existing planning work and related efforts already undertaken by PACT to prepare a consensus-based investment strategy that will catalyze redevelopment and reinvestment within this core Columbus neighborhood. This is intended to be a short term, intensive planning assignment that is part of a larger set of initiatives.

The Near East has been the city's pre-eminent African-American neighborhood. The city's historic African-American neighborhood business district was located on Long Street in the Near East. The city's first public housing project was constructed in the neighborhood (Poindexter Village) and over the past 40 years there has been a variety of public and private investment. Most recently, the city and other partners have led the redevelopment of the King-Lincoln Theatre and the King Arts Complex, as well as new infill housing on Long Street. But regardless of these investments, the neighborhood has struggled to gain residents – especially homeowners. Employment options are limited for residents and new retail business has had challenges, although several notable examples have proven successful in the past couple of years.

In 2010, the city, Ohio State and CMHA announced a partnership (PACT) to coordinate a new effort linking various initiatives and building upon a “grass roots” approach to engaging the community. One of the early outcomes of this effort has led to this Request for Proposal.

**12.2 Near East Side Planning Area: Current Conditions:** The Near East is located directly east of Downtown. The accompanying map indicates the boundaries of the planning area, which contains about 800 acres. The following provides an overview of planning area characteristics.

1. There are significant institutional holdings within the planning area, including CMHA properties and OSU University Hospital East. In fact six public or non-profit entities own 28% of the developed land in the planning area (156 acres).
2. Residential uses dominant the neighborhood, occupying about 57%, with an additional 19% occupied by institutional land uses and 7% occupied by commercial or office uses. Vacant land represents about 64 acres in the planning area or 11%.
3. While the study area developed in the 19th century and reflects a typical, urban street grid pattern, significant redevelopment in the mid-20th century created large superblocks in a suburban pattern that has disrupted the historic, walkable pattern. Future redevelopment of these superblocks should re-establish the historic street grid.
4. The large majority (86%) of the 267 employers located in the planning area are small businesses (employing 10 employees or less). The largest employment sector is health care and social assistance, with 70 businesses employing 1,576 people. The largest employer in the planning area is the OSU University Hospital East.
5. The reconstruction of I-71 (phase 1 has been initiated) will include highway caps at Spring and Long Streets which will play a major role in enhancing connection between the study area and Downtown, while also providing public spaces. Space to support a retail cap on one side of the Long Street overpass will be constructed by ODOT, serving in the interim as a public park.
6. The neighborhood experienced significant population loss since 2000, declining from 22,376 to 17,874, a drop of 4,502 persons or 20% decline (by comparison, the city of Columbus grew by 10.6%). In fact, since 1990 the neighborhood lost 28% of its population (6,833 persons). Between 2000 and 2010, the housing stock was reduced by 5.9% (697 units) from 11,771 to 11,074 units, but vacancies in 2010 were 27% (over 3,000 units). In terms of racial makeup, in 2010 the neighborhood was 73% African American, 21% white, 2% Hispanic and 6% other or mixed race.
7. The leading cause of death of the population in the planning area is chronic diseases; with heart disease, accidents, diabetes, septicemia, hypertension and homicide ranking higher than Franklin County as a whole. Compared to the county, residents are more likely to be uninsured or underinsured, and more residents report food insecurity than the county as a whole (there is no grocery store located within the planning area).



8. Criminal offenses measured on a per capita basis have not changed significantly between 2008 and 2009 (most recent data), and are not significantly different from the citywide rate.

**12.3 Coordinated Investments:** The PACT partners have significant investments in the neighborhood. The following is a summary.

1. **The Ohio State University Medical Center:** OSUMC has operated University Hospital East since April 1999. The facility provides a range of services, including family medicine, orthopaedic care, and emergency services. Originally established in 1889, the community has been continuously served by a hospital on this site for over 100 years. In 2010, OSUMC acquired the former Veterans Administration facility at Taylor Avenue and I-670, and has renovated this 136,000 square –foot facility into CarePoint East to offer a variety of outpatient health services. Over 90 physicians in 14 different specialties serve in excess of 650 patients a day on this site. As part of a job growth incentive agreement between OSU and the city of Columbus, OSU has committed to spending \$16 million in health care facilities (including CarePoint East) and an additional \$9 million in affordable housing in the Near East.

2. **City of Columbus:** The city – working with a variety of partners - has played a significant role in the redevelopment of the Lincoln Theatre, King Arts Complex, Gideon office building, and several residential initiatives (NoBo, The Whitney, and various infill projects). Significant housing funds, including NSP have been provided to local non-profits to construct new housing and rehabilitate existing housing.

3. **CMHA:** The housing authority will be proceeding with the redevelopment of the Poindexter Village public housing complex. This site sits on 26 acres and was the first public housing community opened in the United States. CMHA also owns other significant assets in the area including Sawyer Manor, Trevitt Heights, and Jenkins Terrace. CMHA recently acquired The Whitney Townhomes in order to successfully complete the construction of these market rate condominiums. The PACT partners, along with National Church Residences, have received [v1] a grant from HUD under the Choice Neighborhoods program for the purpose of planning and designing a new urban mixed use community for Poindexter Village. This RFP includes this component as part of the Near East Master Plan. HUD has already approved the demolition and disposition of Poindexter Village.

**12.4 Previous Planning:** This new effort is intended to build upon existing planning that is in place; it is not to necessarily duplicate or recreate these past efforts (but there may be need to update or revise components based upon the new consensus regarding the neighborhood's future).

1. **Discussion Paper (2011):** A Discussion Paper was prepared by the Planning Division to outline some of the physical considerations for future planning.

2. **Neighborhood Assessment and Analysis (2011):** The Planning Division prepared this assessment at the Department's request as background information for the Organizing and Advisory Committees.

3. **Near East Area Plan (2005):** The Planning Division prepared this plan, which established a sound land use policy basis for the neighborhood. The process involved significant public engagement and consensus.

4. **King-Lincoln District Plan (2002):** The Planning Division prepared this plan at the request of the Mayor's Office to focus solely on the King-Lincoln District within the Near East neighborhood. Land use policy was addressed in the Near East Area Plan.

5. **I-670 Corridor Development Plan (1989):** The Planning Division prepared this plan in the late 80's to guide redevelopment options and design issues for the newly constructed I-670 corridor with the goal of creating job opportunities for area residents. The corridor is the northern boundary of the Near East.

6. **Healthy Neighborhood Report (July 2004):** The Columbus Health Department (CHD) initiated the Healthy Neighborhoods project in an effort to enhance neighborhoods and improve community health. Healthy Neighborhoods is a project in which CHD will engage communities to work together to identify health needs, priorities and opportunities. A Healthy Neighborhood Report for the Near East Community was issued in July 2004.

**12.5 PACT Governance Structure:** The PACT has a three-tier governance structure designed to engage key decision makers at appropriate steps in the overall process. PACT is managed by Dawn Tyler Lee of Ohio State from a new office established in the neighborhood. The consultant will be expected to engage with all three levels throughout the planning process (as well as the general public and other key stakeholders).

1. **Decision Makers:** The decision makers overseeing this process are Mayor Michael B. Coleman, city of Columbus, President E. Gordon Gee, The Ohio State University, and Charles Hillman, President & CEO, CMHA.

2. **Oversight Committee:** The Oversight Committee is charged with facilitating communication between the partners and the Advisory Committee and to make recommendations in five functional areas: Jobs and Economic Impact; Vibrant, Safe and Accessible Neighborhoods; Health and Wellness; Education; and

Housing. The Oversight Committee chair is Fred Ransier, partner, Vorys, Sater, Seymour and Pease, LLC, (who also serves as chair of the Advisory Committee and Vice Chair of the University Hospital East Board); Dawn Tyler Lee, Executive Director of PACT and Associate Vice President at OSU; Jerry Friedman, Associate Vice President for Government Affairs at OSU Medical Center . Elizabeth Seely , Executive Director of University Hospital East; Boyce Safford III, Development Director, and Shannon Hardin, Mayor's Office, City of Columbus; and Bryan Brown, Vice President, Business Development, and Steve Havens, Acting Chief Operating Officer, CMHA.

3. **Advisory Committee:** The Advisory Committee is charged with facilitating communication between the Oversight Committee and community constituents. It is comprised of a variety of neighborhood stakeholders representing a wide range of civic, institutional and community organizations. The Advisory Committee includes the Oversight Committee and has 25 members. The Advisory Committee is further divided into the following subcommittees: Jobs and Economic Impact; Vibrant, Safe and Accessible Neighborhoods; Health and Wellness; Education; and Housing. These five subcommittees are charged with researching best practices and using outreach to inform idea formulation.

## 12.6 Current PACT Planning Process & Public Engagement

PACT is currently implementing a multi-faceted planning process under its mission to lead transformational activity in the Near East. This is part of OSU's \$1 billion Project One expansion of the Medical Center and the city's provision of incentives to facilitate the project, which is creating 6,000 permanent jobs. The accompanying chart provides a generalized depiction of these activities based on the broader relationship between OSU and the City.

In terms of public engagement within the Near East neighborhood, the following provides a summary of the subcommittee structure, Community Conversations engagement process and other public presentations that have occurred to date. The input gathered through this process serves as a starting point for this planning project. The subcommittee structure and continuation of the Community Conversations provides the vehicle for public engagement as this project occurs.

**12.6.1 Subcommittees.** PACT operates on the premise that true community development needs to be comprehensive in scope. The core components of the PACT organizational structure are the five subcommittees. Through the subcommittees, community input is gathered to bring back to the full Advisory Committee in the form of recommendations (April 2011-June 2012) to be considered for inclusion in the community master plan. The five sub-committees are:

- Jobs & Economic Impact
- Safe, Vibrant & Accessible Neighborhoods
- Health & Wellness
- Education
- Housing

The five subcommittees are made up of over 100 volunteers representing a variety of stakeholders on the Near East Side who are charged with thinking creatively about how to improve the community. PACT defines "stakeholders" as anyone who lives, works, worships or visits the Near East Side. The subcommittee members also serve as a group of ambassadors to "get the word out" about PACT. The subcommittee members have connected PACT with other key stakeholders, events and media outlets. The master planning entity is expected to work closely with the established subcommittees.

**12.6.2 Community Conversations.** In June 2011, the subcommittees decided they needed to engage community members beyond the subcommittee structure. PACT did research on best management practices and decided upon a Conversation Model (Harwood Institute for Public Innovation - [www.harwoodonline.org](http://www.harwoodonline.org)). The model was recently used by the United Way of Central Ohio (UWCO) to gather community input on education in Franklin County. After consulting with UWCO a PACT model was developed that would allow for a consistent collection of aspirational information from PACT stakeholders. The purpose of the PACT Community Conversations is to listen and record information from community stakeholders. The format is an informal "kitchen table" style focus group to identify aspirations, surface beliefs, challenges, opportunities and develop awareness of stakeholder perspectives. 20 conversations occurred from July – September 2011, engaging over 267 stakeholders, including youth focusing on each of the five subcommittee areas.

This one strategy is meant to compliment other means for information gathering and community engagement throughout the community planning process. The Health and Wellness subcommittee, for example, also developed a survey instrument to supplement information received from their Community Conversations. . The information is collected in written form during each Conversation, from which major themes and ideas about the perception of the neighborhood are identified. The data will then be inputted into software at the Kirwan Institute for the Study of Race & Ethnicity (at Ohio State) to synthesize major



themes across the conversations and for each topic area.

The five subcommittees will use the themes around their topic area to host additional Conversations or to inform the next step in engagement and research. The master planning entity will be expected to continue to vet these themes with the community.

**12.6.3 Outreach Presentations.** PACT has presented to numerous neighborhood associations, community groups and had a presence at community events, representing approximately 1000 individuals and 20 stakeholder groups. A sampling of the ,outreach to date, includes: · 8th Annual History of Black Columbus Conference

- Baptist Ministerial Alliance
- Columbus City Council
- Columbus State Community College
- Columbus Urban League
- Congressional Offices of Senators Brown and Portman and Congressmen Austria, Gibbs, Stivers, and Tiberi
- Discovery District Board of Trustees
- Eastside Fellowship Ministry
- Fall Fellowship Revival – Mount Calvary Holy Church, Rehoboth Temple Church of Christ, Meredith Temple Church of God in Christ.
- Heritage Concert Series at the King Arts Complex
- National Night Out sponsored by the Columbus Urban League
- Near East Area Commission
- Ohio General Assembly: Senator Tavares, Representative Weddington
- Olde Towne East Neighborhood Association
- OSUMC Marketing and Communications Department Team
- Pastors Conference
- Saunders Park Civic Association
- Second Baptist Church Ministry Leaders
- Shiloh Baptist Church Board of Trustees
- Thursday Club (President Gee)
- United Way Neighborhood Partnership Celebration
- University Hospital East Community Day
- University Hospital East Board of Trustees
- University Hospital East Supervisory Council

### 13 Project Planning - Goals

This project has the following goals, which are based on input from both the Oversight and Advisory Committees, as well as staff.

- 13.1**
1. An inclusive and transparent process that provides appropriate opportunities for public engagement among the public, stakeholders, neighborhood leadership and citywide leadership.
  2. A plan that merges public input with technical analysis and professional expertise that together provides clear policy direction and results that are achievable in terms of time and sustainable in terms of resource availability.
  3. A results-driven process that focuses input in ways that are concrete and useable by the consultants in developing the plan (including "ownership" of the plan and its recommendations) with an emphasis on realistic implementation.
  4. Measurable actions that move the neighborhood forward in ways that are consistent with a common vision for the future.
  5. Policy recommendations that build upon, are consistent with and enhance the previously adopted city plans that are in place for this neighborhood.
  6. Providing for growth and change in the community while honoring its history and legacy.
  7. Leveraging local assets and serving as a catalyst to attract additional investment in and assets to the community.

### 14 Scope of Services

The following provides an outline of a scope of services. Responders may propose alterations based on their experience.

**14.1 PROJECT MANAGEMENT:** Project management and significant coordination and communication will

be critical to ensure this project remains on time and within the budget. Again, we are proposing a short term, intensive planning assignment that is part of a larger set of initiatives.

1. **Project Management:** Project management should be on-going coordination with the PACT Executive Director. The consultant must propose a principle-level individual, as well as a day-to-day project manager(s) who together will coordinate the project with the PACT Executive Director. Communication should occur on a weekly basis.

2. **Oversight Committee:** The Oversight Committee will provide policy guidance and partner coordination throughout the project. Communication should occur on a bi-weekly to monthly basis depending on the work flow. The consultant should be prepared to attend monthly meetings with the committee, but may also utilize conference calling on occasion.

**14.2 FUNCTIONAL COMPONENTS:** The following major tasks shall be undertaken.

1. **Physical Assessment:** The consultant will prepare its own physical assessment of the planning area, addressing such factors as land use, urban form, density and condition. The city will provide current GIS data layers. A summary report with mapping and Arc layers will be delivered.

2. **Summary of Public Input:** The consultant will review public input gathered to date by the Advisory Committee and PACT staff, and undertake a series of stakeholder interviews to further refine the input. A summary memo will be delivered.

3. **Real Estate Market Study:** A market study will be prepared to assess several key real estate sectors: residential (owner and renter), retail and services, office, institutional and light industrial.

4. **Best Practices:** A report on comparable best practices, in all five areas, will be prepared to inform the discussion, focusing on lessons learned from similar neighborhood initiatives with comparable physical and socio-economic characteristics. Preference should be given for planning projects where large institutional partners play a lead role.

5. **Vision:** The consultant will draft a vision document that presents a series of goals and supporting objectives that capture public input and consensus to date, while laying the policy foundation for the plan's development.

6. **Physical Plan:** The consultant will prepare a physical plan to guide future development (and redevelopment), focusing on urban design, land use, density and related factors. This will include mapping and graphics.

7. **Revitalization Plans:** Detailed revitalization strategies and urban design recommendations will be prepared for key focus areas: Taylor Avenue corridor, Poindexter Village and adjacent properties, and residential infill around Mt. Vernon Plaza. Additional site specific recommendations and strategies may be appropriate, not to exceed five focus areas.

8. **Jobs and Economic Impact Strategy:** An economic strategy consistent with the physical plan will be prepared, which recommends targeted retail and services, office and small business opportunities, as well as incentives and funding programs (consistent with city policy). This should be consistent with and supported by the market analysis.

9. **Vibrant, Safe and Accessible Neighborhoods Strategy:** Neighborhood specific policies and recommendations to enhance quality of life for youth and adults of all ages, improve safety and maximize accessibility within the planning area. Community facilities will be addressed. This will be coordinated with the appropriate city agencies.

10. **Health and Wellness Strategy:** A strategy consistent with the physical plan will be prepared that recommends health care facilities and services, open space/recreation facility improvements, wellness education strategies, and healthy food strategies, in particular addressing the current "food desert" within the geography. This component must be coordinated with OSUMC and University Hospital East administration.

11. **Education Strategy:** A comprehensive education strategy, including early childhood education, k-12, post secondary options, truancy prevention, after school programs, will be prepared that improves opportunities for public, non-profit and private education facilities and services. This component must be coordinated with Columbus City Schools and other non-profit education providers.

12. **Housing Strategy:** A housing strategy consistent with the physical plan will be prepared, which recommends targeted residential investments by unit type with cost and funding estimates, as well as incentives, policy recommendations and funding programs. This should be consistent with and supported by

the market analysis. This must also be coordinated with the city's Housing Division and CMHA.

**13. Implementation Strategy:** The strategy should include prioritized actions that identify responsible parties and provide budget estimates and funding sources; this should also include a capital improvements plan (projects, cost estimates and funding sources, and timing). Zoning map and code changes should be included.

**14.3 PUBLIC ENGAGEMENT and CONSENSUS BUILDING:** A deliberate strategy must be proposed to engage all stakeholders throughout the process that builds towards consensus, which both informs and supports the final recommendations. The following are minimum proposed tasks.

1. **Public Engagement Plan:** An overarching plan will be prepared at the beginning of the process that outlines the process and steps that will guide public outreach and engagement and consensus building. Methodologies to reach a diverse community with a variety of skill sets are critical, including both traditional and non-traditional means (sole reliance on social media as the "non-traditional" means is insufficient).

2. **Committee Meetings:** Project meetings should occur on a monthly basis with the Oversight Committee. For the Advisory Committee and its subcommittees, and the general public regularly occurring meetings consistent with the approved work program will be scheduled.

3. **Stakeholder Interviews:** The consultant will interview up to 30 stakeholders, either individually or in thematic focus groups. The purpose is to both affirm previously collected public input, as well as to gain further insight into the issues facing the neighborhood and to "test" potential responses (approaches or strategies) to the issues raised. The anonymous results will be summarized in a memorandum.

4. **Web Presence:** A web presence has been established by PACT and it will be used for the posting of all documents prepared in this project. In addition, the web presence or other web-based vehicles should be used to gather public input and generate on-going public conversation (i.e. blogs) as the project proceeds. ([www.eastpact.org](http://www.eastpact.org))

5. **Public Outreach:** Outreach prior to public meetings should occur through traditional and non-traditional means as noted above (e.g. street/block captains, notices, flyers at public places, web and social media).

6. **Community Leadership:** The consultant will be asked to meet with key community leadership during the planning process. This should occur at three steps for briefings: project kick-off, midpoint (draft report) and prior to issuing final report. Leadership includes the Mayor's Office and City Council, OSU and OSU Medical Center Administration and CMHA Board.

7. **Adoption Process:** The adoption process will involve several formal bodies, each of which will be asked to approve the final document. For the city this is the Near East Area Commission, Columbus Development Commission and City Council. **For OSU this is** the Medical Center Cabinet, OSU Senior Management Group, University Hospital East Board, Medical Center Board, and Medical Affairs Committee of the OSU Board of Trustees. For CMHA this is their board. All approvals should occur prior to City Council's action.

**14.4 DELIVERABLES:** The following deliverables are to be provided within the scope and fee.

1. Interim memoranda/reports for each major phase and/or deliverable demonstrating the progress of the study, as noted in the Scope of Services.

2. Draft and Final Plans, with possible iterations as necessary that reflect comments and changes.

3. GIS files used in the creation of maps and analysis contained in reports and presentations, compatible with the city's Arc GIS software.

4. The aforementioned documents are to be delivered in Microsoft Word or Publisher and PDF format.

5. Powerpoint presentations for Working Group and Public Workshop meetings, and other public engagement events (to be posted on the PACT web site).

6. The adopted plan document is to be delivered in Microsoft Word or Publisher and PDF versions, as well as 200 bound copies (double sided, full color, 8.5 by 11).

## 15 Consultant Qualifications

**15.1** The selected team should exhibit the following qualifications through the lead firm or subconsultants. Of particular importance is a team that is diverse, in which the neighborhood will see itself and be comfortable participating in the planning process. In addition, the successful consultant will provide a balance of national practice and Columbus expertise – either through a single firm or multi-firms in a team environment.

1. Demonstrated knowledge and expertise in neighborhood revitalization planning and implementation, including a focus on housing (rehabilitation and new construction), retail, commercial development, urban design, land use regulations, infrastructure planning, housing, education, health care, and workforce development. Emphasis on sustainability is relevant.

2. Demonstrated knowledge and expertise in the areas of real estate market analysis and economics, funding/financing sources, revitalization and economic development incentives, economic development analysis and planning, and socioeconomic and demographic analysis and forecasting.

3. Demonstrated knowledge and expertise in the areas of public engagement, facilitation, and consensus building in urban, mixed income and racially diverse communities.



4. Demonstrated experience developing successful plans and strategies in comparable urban neighborhoods.

5. Demonstrated knowledge and expertise in document preparation that is clear and user friendly with excellent graphics, as well as public speaking and presentation skills.

6. A team approach must include members that have successfully worked together on projects similar to the Near East Master Plan.

7. National consultants should include a suitable local partner(s), where feasible and appropriate to facilitate communication and team representation with the client during the planning process.

8. Minority and/or women-owned firms must be part of any submitting team.



#### 16 Fee



**16.1** A budget has been established for this project and it is being funded by the three PACT partners. While cost will not be the sole criteria for short listing consultants, the partners will strongly consider cost when weighing all other factors in their decision making.



#### 17 Timeframe



**17.1** All parties engaged in this project are seeking an expeditious consensus-based process, particularly given the amount of work that has already been completed. All phases/tasks leading to a complete draft document should be completed by June 30, 2012, with an expectation that the final document will be presented to for adoption by the partners by December 2012).



#### 18 Minimum Requirements

##### **18.1 Minimum Requirements:**

1. Relevant knowledge, skills and experience of the firms and the personnel assigned to the project.
2. Previously completed relevant projects of the firms and personnel assigned to the project.
3. Team members that have successfully worked together on similar projects within the past five years.
4. If a national firm leads the team, then a local partner(s) is to be included on the team.
5. Minority and/or women-owned firm(s) are to be part of the team.
6. The team must demonstrate the capacity to complete the project in the required timeframe.
7. Team must demonstrate their understanding of the project.
8. Five positive references from clients with similar projects.



#### 19 Selection Process

**19.1** An Ad hoc committee of the Advisory Committee has been established to service as the Evaluation Committee for reviewing proposals. The committee will review and rank all proposals, agree upon a short list of 3-5 teams, and conduct interviews. Once a decision has been reached by the committee, the recommendation will be forwarded to the PACT Partners for approval.

##### Criteria to be used in evaluating proposals include:

1. Understanding of the project and familiarity with Columbus and the Near East neighborhood.
2. The competence of the offeror to perform the required services as indicated by the technical training, education and experience of the offeror's personnel who would be assigned to perform the work.
3. The quality and feasibility of the offeror's technical proposal.

4. The ability of the offeror to perform the required services competently and expeditiously as indicated by the offeror's workload and the availability of necessary personnel, equipment and facilities.

5. Past performance of the offeror as reflected by evaluations of city of Columbus agencies (if applicable) and other previous clients of the offeror with respect to such factors as competence, quality of work, success in controlling costs, and success in meeting deadlines.

6. Quality, completeness and responsiveness of the written submittal and accompanying materials.

7. In addition, the quality of the presentation will be evaluated and scored for each firm that is invited to be interviewed by the Evaluation Committee. This and the previous score, along with all other relevant considerations, will serve as the basis for a recommendation to the PACT Partners.

8. Commitment to diversity as reflected by the inclusion of women and minorities in the project team.

PACT retains the right to reject all proposes and to rebid the project, to make modifications to the project as it deems necessary, and/or to determine not to proceed.

## 19.2 Proposal Outline

Twelve printed copies and one PDF of the proposal are to be submitted to PACT in a package clearly marked PACT PROPOSAL no later than 4 pm on **Monday, December 19, 2011** at the following address:

Dawn Tyler Lee  
Executive Director  
Partners Achieving Community Transformation  
211 Taylor Avenue  
Columbus, OH 43203  
<http://eastpact.org/>

Proposals will be opened at that time. **Online and hard copy submissions MUST be identical or proposal will be disqualified.**

All proposals should be organized based on the following outline and not exceed 30 pages in length. Supporting material shall be included in an Appendix.

1. Cover Letter: A one page cover letter.

2. Team Contacts: The firm(s) identified and all related contact information for each firm identifying the principal-in-charge/project manager/team leader. This should also be summarized in an organizational chart. Include a brief explanation of the role of each firm.

3. Team Overview: The firm(s) services, qualifications, and related project experience (within the past five years). An organizational chart clearly showing lines of authority, management and responsibility is critical.

4. Personnel and Experience: The personnel to participate on this project, including roles and responsibilities, summary qualifications, and related experience within the past five years (full resumes may be placed in the Appendix). The degree of involvement by team member should be noted (e.g. "percent" of workload by phase/task, as appropriate) in an organizational chart.

5. Project Understanding: Please summarize the team's understanding of the project.

6. Scope of Services: Please provide the proposed scope of services and approach in response to this RFP. The proposal may propose alternative approaches and methodologies to the proposed scope, which will be evaluated by the Evaluation Committee. The timeframe for the scope should be included with a general calendar showing phases/tasks and interrelationship of public engagement

tasks/events, and deliverables.

7. Workload and Availability: Please indicate the firm(s) current and expected workload for the next 18 months and a statement regarding the firm(s) availability to undertake this project and delivery all services within the expected timeframe.

8. Past Performance and References: Please summarize the firm(s) past performance on projects, with the city of Columbus and other jurisdictions, in the past five years and provide client references with contact information (telephone and email) for a minimum of five comparable urban neighborhood projects.

9. Fee: The consultant should propose a Not-to-Exceed Fee with a separate estimated budget for reimbursables. The fee proposal should identify all staff to be engaged on this project, billable rates on an hourly basis, hours assigned by phase/task, subtotals/totals for fees and hours, and totals as appropriate – all summarized in single, clear table.

10. Appendix: All supporting material, brochures, work examples and other relevant documents (no page limitation). *Including responses submitted in Qualitative section.*

**19.2.1 Proposal Outline - Online Submission:** Attached a copy of your company's PDF proposal here.

**The proposal attached MUST be identical to the hardcopy proposal mailed or submission will be disqualified. Online Submission is due Wednesday, December 15th at 3:00PM Eastern Time**

Answer      Attach a file

### 19.3 Company Information


**19.3.1** Please provide the following contact information:

- 1) Company Name
- 2) Primary Contact
- 3) Title
- 4) Email Address
- 5) Office Address
- 6) Phone Number
- 7) Fax number

Answer

**19.3.2** Is your company submitting a joint proposal?      Unspecified

**19.3.3 Joint Proposal (Bidder #1):** Enter the following information:

Company Name:  
 Contact Name:  
 Contact Title  
 Address:  
 City/State/Zip:  
 Federal Tax ID#:  
 Email:  
 Phone/voice:  
 Fax: 


Answer

**19.3.4 Joint Proposal (Bidder #2):** Enter the following information:

Company Name:  
 Contact Name:  
 Contact Title  
 Address:  
 City/State/Zip:  
 Federal Tax ID#:  
 Email:



Phone/voice:

Fax: 

Answer

 **19.4 Qualitative Questions**

**19.4.1** Demonstrated knowledge and expertise in neighborhood revitalization planning and implementation, including a focus on housing (rehabilitation and new construction), retail, commercial development, urban design, land use regulations, infrastructure planning, housing, education, health care, and workforce development. Emphasis on sustainability is relevant.

*Submit a narrative that summarizes each firm's relevant knowledge, skills and expertise, as well as resumes and a summary of each team members' relevant qualifications, skills and expertise. Include relevant project examples that demonstrate these qualifications. Note that resumes only needed to be submitted once for each individual.*

Answer    Attach a file

**19.4.2** Demonstrated knowledge and expertise in the areas of real estate market analysis and economics, funding/financing sources, revitalization and economic development incentives, economic development analysis and planning, and socioeconomic and demographic analysis and forecasting.

*Submit a narrative that summarizes each firm's relevant knowledge, skills and expertise, as well as resumes and a summary of each team member's relevant qualifications, skills and expertise. Include relevant project examples that demonstrate these qualifications.*

Answer    Attach a file

**19.4.3** Demonstrated knowledge and expertise in the areas of public engagement, facilitation, and consensus building in urban, mixed income and racially diverse communities.

*Submit a narrative that summarizes each firm's relevant knowledge, skills and expertise, as well as resumes and a summary of each team member's relevant qualifications, skills and expertise. Include relevant project examples that demonstrate these qualifications.*

Answer    Attach a file

**19.4.4** Demonstrated experience developing successful plans and strategies in comparable urban neighborhoods.

*Submit a narrative that summarizes each firm's relevant experience, as well as resumes and a summary of each team member's relevant experience. Include relevant project examples that demonstrate these qualifications. Examples are to have been completed in the past five years.*

Answer    Attach a file

**19.4.5** Demonstrated knowledge and expertise in document preparation that is clear and user friendly with excellent graphics, as well as public speaking and presentation skills.

*Provide up to three example reports.*







Answer    Attach a file

**19.4.6** A team approach must include members that have successfully worked together on projects similar to the Near East Master Plan.

*Submit a narrative in response with up to three relevant examples.*

Answer    Attach a file

 **20 Payment Terms**

|                          |   |
|--------------------------|---|
| <input type="checkbox"/> | <b>20.1</b> <u>Payment Terms</u> : Select one of the following preferred payment terms. Unspecified   |
| <input type="checkbox"/> | <b>20.2</b> Enter alternate payment terms:  |
| <input type="checkbox"/> | <b>20.3</b> <u>Electronic Payment</u> : The Ohio State University Medical Center is committed to greatly reducing our paper check volume by providing electronic payment via ACH (Automated Clearing House) to our supply base. If requested, does your company agree to provide banking information for purposes of electronic payment?<br>Answer Unspecified  |
| <input type="checkbox"/> | <b>20.4</b> <u>Electronic Purchase Orders</u> : The Ohio State University Medical Center is committed to greatly reducing our paper check volume by providing electronic purchase order via EDI (Electronic Data Interchange) to our supply base. If requested, does your company agree to accept purchase orders via EDI?<br>Answer Unspecified  |
| <input type="checkbox"/> | <b>21 Supplier Diversity</b>  |
| <input type="checkbox"/> | <b>21.1</b> Is your company Minority Owned Enterprise Certified? Unspecified  |
| <input type="checkbox"/> | <b>21.2</b> Attach Minority Owned certificate here.  Attach a file   |
| <input type="checkbox"/> | <b>21.3</b> Has your company completed the State of Ohio Minority Business Certification process? For further information please go to:<br><a href="http://das.ohio.gov/Divisions/EqualOpportunity/MBEEDGEcertification/tabid/134/Default.aspx/Default.aspx">http://das.ohio.gov/Divisions/EqualOpportunity/MBEEDGEcertification/tabid/134/Default.aspx/Default.aspx</a><br>Answer Unspecified  |
| <input type="checkbox"/> | <b>21.4</b> Please attach State of Ohio MBE Certification letter here.  Attach a file  |
| <input type="checkbox"/> | <b>21.5</b> Is your company Small Business Certified? Unspecified   |
| <input type="checkbox"/> | <b>21.6</b> Attach Small Business certificate here.  Attach a file  |
| <input type="checkbox"/> | <b>21.7</b> Has your company completed the Encouraging Diversity, Growth and Equity Certification (EDGE) process? For further information please go to:<br><a href="http://das.ohio.gov/Divisions/EqualOpportunity/MBEEDGEcertification/tabid/134/Default.aspx">http://das.ohio.gov/Divisions/EqualOpportunity/MBEEDGEcertification/tabid/134/Default.aspx</a><br>Answer Unspecified  |
| <input type="checkbox"/> | <b>21.8</b> Attach State of Ohio EDGE certification letter here.  Attach a file  |
| <input type="checkbox"/> | <b>21.9</b> Is your company Veteran Owned Enterprise Certified? Unspecified   |
| <input type="checkbox"/> | <b>21.10</b> Attach Veteran Owned Enterprise certificate here  Attach a file   |
| <input type="checkbox"/> | <b>22 Thank You</b>   |
| <input type="checkbox"/> | <b>22.1</b> At The Ohio State University Medical Center, we are committed to improving people's lives through personalized healthcare. Working closely with our suppliers to drive down costs has allowed us to make significant strides toward this commitment to our patients. We appreciate your time and effort to respond to this Bid Inquiry.<br><br> { Add ▼ } { Edit ▼ } { Delete }   { Excel Export } <span style="float: right;">* indicates required field</span> |

{ ⏪ Prev } { Next ⏩ } { Exit }